

FULANDO DE TAL SEM SOBRENOME

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OBJECTIVE: Lean Manufacturing / Continuous Improvement / Production / Engineering

MY PROFILE

- ✓ Specialist in lean manufacturing with an in-depth understanding of continuous improvement and production management tools;
- ✓ Accustomed to leading and/or participating in meetings across all levels of the organization to discuss results and develop action plans.

EDUCATION

Degree in Control and Automation Engineering - UNISAL - 2007;
Technical Course in Electro-Electronics - UNICAMP - 2002;
Maintenance, Hydraulics and Pneumatics Electrician - SENAI - 1999

LANGUAGES

Advanced English, Intermediate Spanish

CERTIFICATIONS

MTM-UAS - Methods -Time Measurement - MTM do Brasil - 2013;
Six Sigma – Green Belt – UNICAMP – 2012;
Lean Production – Nortegubisian Consultoria - 2011.

COURSES

Fierce Conversation – Grupo Prestar – 2015;
New Leader Program – Harvard Manage Mentor/St Jude Medical (Distance Learning) – 2015;
Standardized Work – Lean Institute Brasil – 2013;
Value Flow Mapping - Lean Institute Brasil - 2013;
Leadership Centered on Coaching - FGV - 2013;
Lean Coordinator Training – Lean Institute Brasil – 2012;
5S Program Manager - PDCA Haroldo Ribeiro Consultoria - 2011;
MS Project 2007 - People Informática - 2010.

INTERNATIONAL EXPERIENCE

New Zealand, 2008 (7 weeks): Cultural exchange;
Chile, 2008 (4 weeks): Cultural exchange;
Argentina 2007 (4 weeks) and Italy, 2008 (4 weeks): Training through Tetra Pak;
Paraguay, 2007 (1 week): Technical support to Tetra Pak customer.

PROFESSIONAL EXPERIENCE

Large American multinational manufacturer of medical devices - Belo Horizonte MG.

➤ Continuous Improvement Coordinator - Jun/14 to date.

- ✓ Reported directly to the Continuous Improvement Manager;
- ✓ Focused on improving processes to increase productivity, reduce non-compliance and increase robustness (failure proofing);
- ✓ Deployed and monitored 5S, Standardized Work, RCPS (Root Cause Problem Solving) and VSM (Value Stream Mapping) tools;
- ✓ Trained 100% of operators and supervisors in the 5S tool;

- ✓ Trained 100% of the production supervisors and managers in the Standardized Work tool;
- ✓ Led 9 Kaizen events for production or administration, focusing mainly on lead time reduction;
- ✓ Changed layouts to align the processes of the heart valves production line. Obtained results: a) 50% reduction in WIP; b) 10% reduction in lead time;
- ✓ Transformed the layout of the Final Review area. Obtained result: a) 30% reduction in WIP; b) 60% reduction in lead time;
- ✓ Mapped the monthly financial closing process (VSM) of the company to eliminate/reduce tasks that didn't add value. Obtained result: reduction from 7 to 5 days.
- ✓ Reduced documentation completion errors in the functional testing step through the RCPS tool. Obtained result: Reduced non-compliances from 6% to 0%;
- ✓ Held meetings with directors and managers to discuss the sustainability of Kaizen and 5S events. Involved in weekly meetings on productivity and yields;

Large Dutch multinational manufacturer of architectural products - Campinas SP.

➤ Coordinator of Maintenance Processes (Campinas, SP) - Feb/14 to Jun/14.

- ✓ Reported directly to the Production Manager; Managed 5 employees, including 1 Engineering Analyst, 3 Maintenance Technicians and 1 Trainee;
- ✓ Deployed 2 TPM pillars (autonomous and planned maintenance) at the XY fabric cutting tables, reducing unscheduled stops to 0%.

Large Spanish multinational manufacturer of railway machinery - Hortolândia SP.

➤ Lean Production Coordinator - Feb/11 to Jan/14.

- ✓ Reported directly to the Plant Manager; Managed 1 Engineering Analyst;
- ✓ Held meetings to present the progress of improvement projects to the plant's senior management. Involved in daily meeting with Directors, Managers and Engineering;
- ✓ Monitored the MH/UT indicator (Man Hours per Unit of Train);
- ✓ Developed production strategies: assembly rhythm and sequence, sizing of the workforce and critical quality control points;
- ✓ Drafted budgets for renovate 2 train units involved in accidents of the CPTM in São Paulo/SP;
- ✓ Placed visual management boards in all production areas of the company to manage the routines;
- ✓ Executed 11 Kaizen events, always acting as facilitator;
- ✓ Deployed 5S in the Finishing and Boiler (welding) areas;
- ✓ Developed Standardized Work tools and MTM-UAS tools in the 6 assembly lines. Obtained results: increased productivity by 5%;
- ✓ Mapped processes (VSM) to solve defects. Obtained result: Eliminated/reduced tasks that did not add value, improving lead time from 90 to 30 days for national parts;
- ✓ Lean Six Sigma project for the development and supply of production kits. Obtained results: a) 10% in productivity gains; b) reduction of material in the assembly lines with a 18% reduction in losses.

Mexican multinational manufacturer of the brands Continental, Dako, GE and Bosch - Campinas SP.

➤ Manufacturing Engineer - Apr/09 to Jan/11.

- ✓ Reported directly to the Lean Manufacturing Manager; Managed 2 employees (Trainees);
- ✓ Responsible for 3 elements of the Mabe Production System: Material Flow, Continuous Improvement and Value Flow Mapping;
- ✓ Participated in meetings to present the results to the board of directors and managers and to obtain synergies in the 3 industrial plants of the company in Hortolândia/SP, Campinas/SP and Itu/SP;
- ✓ Developed 5S, Standardized Work, VSM, Kanban, A3 Reporting, TPM, SMED and OEE tools;
- ✓ Mapped the value flow of stainless steel parts with the design of the current state and action plans for the future state. Results obtained: 10% reduction in defects;
- ✓ Provided Kanban trainings in Stamping and Assembly processes. Obtained results: 50% reduction in WIP;
- ✓ Deployed TPM (Total Production Maintenance) and SMED (Single-Minute Exchange of Dies) in Stamping. Obtained result: improved the availability of presses 48% to 75%;
- ✓ Redesigned the layout of the Stamping inventory. Obtained result: optimized the flow of material by storing in smaller boxes.

Previous Experiences:

[REDACTED] / Technical Support Engineer (Monte Mor SP) - Dec/06 to Jul/08;
[REDACTED] Ltda / Technical Coordinator (Campinas SP) - Sep/00 to Nov/06;
[REDACTED] / Apprentice (Campinas SP) / Jan/98 to Jan/00.